

International Journal of Academic Research in

Management (IJARM)

Vol. 5, No. 1, 2016, Page: 1-16, ISSN: 2296-1747

www.elvedit.com

# Factors Influencing Image of Tourist Destination: Integrated Marketing Communications Approach; Conceptualization and Retrospective re-debate

# **Authors**

#### **Abderrahim Chenini**

College of economic, business and Management science, University of Ghardaia–Algeria

abderahimchenini@gmail.com Ghardaia,47000, Algeria

#### **Nasr-Eddine Cherif**

College of economic, business and Management science, University of Tlemcen –Algeria

cherif\_nasradine@yahoo.fr Tlemcen 13000, Algeria

#### **Abstract**

The significance of the destination image and tourist satisfaction has been extensively studied, but the concept of destination loyalty has not been thoroughly articulated as one might hope. In addition, IMC is a new paradigm that will pave the way of managing of marketing communication considering building and leveraging consumer interests and relationships. This study aims at developing a holistically conceptual framework of how IMC can play a main role in destination loyalty considering tourist perception, destination image, satisfaction and often related attributes. Analyzing the crucial factors such as tourist perception, destination image, tourist satisfaction and destination loyalty along with IMCs' conceptual theories and cannons provide insight in the creation of destination image and in further stage tourist loyalty. The holistic conceptual framework is developed within this research endeavor. The conceptual framework is articulated as one might hope based on IMC factors and pre trip image, post trip image, destination image, tourist satisfaction and destination loyalty comprising tourist loyalty and how each one of them can be an advertising channel.

# **Key Words**

Integrated marketing communication, tourist loyalty, destination image, tourist satisfaction

#### I. INTRODUCTION

The impact of tourist perception, destination and satisfaction on loyalty has been extensively argued in tourism research spheres. A good-quality marketing strategy for tourism destination is tied to determination of the destination image and to what extent its often related concepts are interpreted. In regard to, the odds of success toward providing a positive image of the destination, loyalty to tourist destination and in further stage satisfaction, perceived by tourists, themselves, will be increased via such variables [1-3]. The term loyalty is a concept which is robustly related to tourists' satisfaction. More specifically, loyalty and satisfaction are two sides of the same coin. However, within tourism context, the significance of the destination image and tourist satisfaction has been extensively studied, but the concept of destination loyalty has not been thoroughly articulated as one might hope [4-6]. Therefore, there is a need to focus upon the role of customer satisfaction in developing loyalty [4] as well as how integrated marketing communication is made manifest itself within tourism research spheres. Communication integration is made manifest its role within the marketing communication literature during the early 1990s and still is the interest of many marketing practitioners and scholars [7-10]. This research study seeks to conceptually integrate tourism perceptions, destination image, satisfaction on tourist loyalty via application of integrated marketing communication (IMC). The objectives are; to identify the main role of IMC within tourism research spheres, to scrutinize the factors influence of the tourist perception and destination image, to expose the attributes which are pertinent to tourist satisfaction, and last but not least to uncover the underlying determinants of destination loyalty.

# II. INTEGRATED MARKETING COMMUNICATION: A RETROSPECTIVE EXHIBIT

Historically, the concept of IMC has been seen as a crucial factor in marketing literature [10] and has gained a substantial attention after the rapid improvement of the communication and information technology [11-13]. Accordingly, IMC has been trying to synthesize the connection between the strategic planning of communication and the tactical implementation of communication [14]. This integration leads to driving greater efficiency and effectiveness in a strategically consistent manner to gain desired communication objectives. Within a highly dynamic and fiercely competitive global marketplace, marketers need to scrutinize the extent to which consumers may be affected by marketing communication models. Communication and its effectiveness has been frequently argued by marketing scholars. They are unanimous in the fact that understanding consumer psychology, comprehending consumer behavior and an effective means of communication are at the core of marketing management [15, 16]. Due to their efficiency and reliability, Marketing Communication Models have been seen as novel platforms, which can be applied as competitive marketing instruments within a market-oriented business context. Therefore, marketers should be fully aware of the canons of effective communication, exhaustively. Two models are functional in marketing communication, namely Macro-Model and Micro-Model. The Macro Model of communication process encompasses nine elements [17, 18]: Sender and Receiver refer to the major parties in a communication; Message and Media are known as the crucial communication tools; Encoding, Decoding, Response and Feedback refer to the main communication functions, collectively; and the last but not least is known as Noise (i.e., is characterized as disruptions, generated from either sender or receiver during transmission or interpretation processes). Figure 1 depicts nine Macro Communication Models' components.

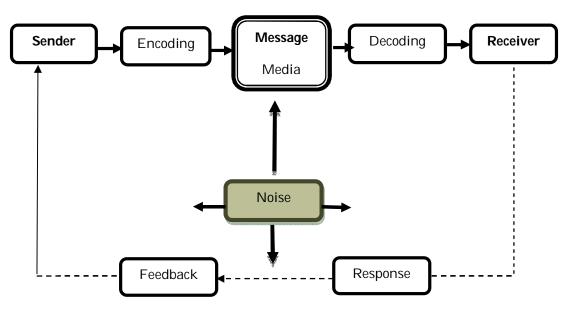


FIGURE 1. ELEMENTS OF MACRO MODEL OF COMMUNICATION PROCESS [17, 18].

The Micro-Models of marketing communication focus upon consumers' typical responses to communication. These models presume that the buyers cross through three stages, namely a cognitive, an affective, and a behavioral, respectively. Buyers' perception includes three sequences; firstly, "learn-feel-do" occurs when the potential customer has high inclusion in a product class and perceives that there is a serious differentiation; secondly, "do-feel-learn" sequence is tend to be relevant when the potential customer has significant participation, but perceives slight or no distinction within the product category; thirdly, "learn-do-feel" refers to a situation in which the potential customer has low involvement and perceives a fundamental distinction without a difference within product cluster [19]. Through being decisive and being selective toward choosing an appropriate sequence, the marketers can come up with a clever plan to obtain efficient communication. Indeed, consumers' responses to communications are central importance in the micro-models of marketing communication. Four Classic Response Hierarchy Models are tabulated in table 1; AIDA Model [20], Hierarchy-of-Effects Model [21], Innovation-Adoption Model [22] and Communications Model [23]. Table 1 exhibits the definitions of IMC.

3

**TABLE 1**. DEFINITIONS OF IMC [24]

| Author   | Definition   |
|--|--|
| American<br>Association of<br>Advertising<br>Agencies (1998) | "A concept of marketing communications planning that recognizes added value in a programme that integrates a variety of strategic disciplines – e.g. general advertising, direct response, sales promotion, and public relations – and combines these disciplines in order to provide clarity, consistency and maximum communication impact" |
| Schultz 1992 [25]  | "The process of managing all sources of information about a product/service to which a customer or prospect is exposed and which, behaviourally, moves the customer toward a sale and maintains customer loyalty"  |
| Keegan 1992 [26]   | "The strategic coordination of all messages and media by an organisation in order to influence its perceived brand value collectively  |
| Kotler 1999 [27]   | "IMC is the concept under which a company carefully integrates and coordinates its many communication channels to deliver a clear, consistent and compelling message about the organisation and its message"   |
| Duncan 2002 [28]   | "A cross-functional process for creating and nourishing profitable relationships with customers and other stakeholders by strategically controlling or influencing all messages sent to these groups and encouraging data-driven, purposeful dialogue  |
| Schultz & Schultz [29]                                       | "IMC is a strategic process used to plan, develop, execute and evaluate coordinated, measurable, persuasive brand communication programmes over time with consumers, customers, prospects and other targeted, relevant internal and external audiences   |
| Kliatchko [30]   | "IMC is the concept and process of strategically managing audience-<br>focused, channel-centred and results-driven brand communication<br>programmes over time"  |

Stages / Models AIDA Model Hierarchy-of-**Innovation-Adoption** Communications Effects Model Model Model Cognitive Stage Attention **Awareness Awareness** Exposure Reception Cognitive Knowledge Response **Affective Stage** Interest Liking Attitude Interest Preference Intention Desire Evaluation Conviction **Behavior Stage Purchase** Action Behavior Trial Adoption

TABLE 2. RESPONSE HIERARCHY MODELS [19, 21-23].

In addition, IMC is a new paradigm that will pave the way of managing of marketing communication considering building and leveraging consumer interests and relationships [31]. This approach can tie IMC to customer relationship management via integration, measurement, alignment of both traditional and new interactive marketing approaches [32]. It has been deduced out of in-depth literature review that there are few studies focuses upon IMC implementation in hospitality and tourism sector [33, 34]. Consequently, there is a need for more research about the implementation of the IMC concept within tourism and hospitality [10, 34-37].

## III. CONCEPTUALIZATION; INSIDE OUT INSIGHTS

## A. Tourist satisfaction

Tourist satisfaction is of central importance in sustaining the tourism industry due to the fact that it affects the individuals' perceptions of choosing where to go and what to buy [38]. Tourist satisfaction has been extensively studied as time went by. Many scholars have been interpreting their conceptions in this case. For example, to the extent to which the buyers' rewarded for the

sacrifices which have been undergone based on their cognitive state of mind [39]. Satisfaction, itself, has been interpreted as being a kind of stepping away from experiencing, instead evaluating it in order to perceive, to what extent the results have been matched with presupposition in all [40]. Moreover, it can be seen as the favorability of the individuals' evaluation in a subjective manner, raised from the experiences and outcomes of using or consuming [41]. Subsequently, it has been seen as the evaluation of the sense which is related to a product acquisition and consumption of the experience considering the psychological state of the individuals' prior feelings about what they have experienced and consumed [42]. The term "Customer Satisfaction" within service setting contexts, refers to a desired result of service experiences that encompasses an evaluation of to what extent/whether the service has met the customers' expectations and potential needs [43]. More specifically, satisfaction, itself, is closely pertinent to a consequence of the customers' post-purchase evaluations considering not only tangible, but also intangible brand characteristics along with a key determinant of customer loyalty [44]. Moreover, "satisfaction is an overall attitude towards a product provider or an emotional reaction to the difference between what customers expect and what they actually receive regarding the fulfilment of a need" [45]. Form a different angle, satisfaction is a potential function of a product's capability of attaining customer expectations [46, 47]. Therefore, an individual's capability to utilize a product/service in a successful manner lead to higher satisfaction level [48, 49]. More specifically, "customer satisfaction can be defined as the overall evaluation of the service performances or utilisation" [50]. Making customers happy brings huge benefit for the marketer. A satisfied customer is more likely to stay loyal. They will recommend other people buy or use those products or services. Accordingly, the literature reveal that the satisfaction is of central importance in customer loyalty as it has seemingly positive influences on both behavioral and attitudinal loyalty outcomes. Prior studies report that these outcomes lead to customer referrals, relationship length, purchase intentions, and service usage [51, 52]. Satisfaction implies the happiness one feels when one has satisfied a yearning, need, or desire. Accordingly, it seems certain that there is a robust relationship between product/service satisfaction and the customers' intention to re-purchase the brand, however, the impact of product satisfaction is higher than service satisfaction [53]. Customer satisfaction can be a measure of how upbeat customers are with the services and results of a grocery store. It can be accomplished by enhancing service quality. Commitment is an important structure for a long term relation and they maintain that the relation with the partner continues if maximum attempts are made to keep it. Endeavours in making the relation long term and axial are valuable. Commitment is the buyer inclination to keep the relation with the seller. Commitment may be a psychological state that makes a person to invest on keeping a relation. Accordingly, commitment is defined as the customer inclination to continue the relation and try to retain the relation with the organisation. Like trust, commitment is regarded an important factor in successful relations (Morgan & Hunt, 1994).

## B. Satisfaction, perceived value and attribution

Based on prior research, the customer loyalty might be affected by some certain factors such as competitors' strategies, thereby, satisfaction is unlikely to be the single predictor of loyalty [54]. Accordingly, it has been suggested that customer satisfaction is perceived to be a kind of evaluation between perceived service performance and in particular, prior expectations [55, 56]. Researchers mentioned that customer satisfaction is positively related to customer loyalty, and customer loyalty boost profitability through better selling of products [57, 58]. Other researcher claimed that customer satisfaction through retention also enhance customer loyalty [58].

Recently, it has been stated that the satisfaction-loyalty link might be moderated by other factors such as customer relationship management (CPM) quality because customer satisfaction is associated with direct past experience with a firm [59]. Other scholars confirm that perceived values also increase the level of customer loyalty [60]. Previous studies identified that perceived value is an important factor for customer loyalty. More specifically, customer value is interpreted as a trade-off between the two matters; firstly, the incurred costs perceived by the consumer and secondly, the benefits of using services and products [61]. Moreover, the term value itself is a complex concept which is similar to service quality and is perceived by the customer per se. Therefore, the product/services' value is defined by the customer rather than the supplier [62]. Also, the customer value relies on some personal characteristics encompassing the location of purchasing or using a product or service, prior knowledge about a product or service, and last but not least financial resources along with the certain circumstances such as time frame [63]. Research also found that in telephone service industry there is significant effect of perceived value on customer loyalty (Bolton & Drew 1991). As such, providing value for customers is known as a strategic tool which is applicable in order to increase the odds of success of the service providers via attracting and then retaining customers, and ultimately building customer loyalty [52, 64]. Hence, it is anticipated that via offering greater value to customers, the service providers are capable of promoting both trust and commitment, therefore, the customer loyalty will be developed. In regard to, it has been posited that through driving CRM performance, service-oriented firms can deliver superior value which is known as the fundamental cannons of the building and in the further stage sustaining competitive advantage [64]. All in all, in an indirect manner, the perceived customer value affects behavioral intentions [65], which are discussed as a catalyst in increasing customer satisfaction and loyalty. Satisfaction attributes can be analyzed via considering; cognitive image of natural resources, cognitive image of service quality, cognitive image entertainment and affective image [66]. Satisfaction of tourist can be measured through general attributes of satisfaction per se such as lodging, dining, shopping, accessibility, activities and events and environment [67]. Therefore, tourist satisfaction might be affected by comfort facilities, safety & infrastructure, cultural attractions & shopping, tourist attractions & ambience and variety & accessibility, and ultimately, will affect the destination image [68]. Moreover, the satisfaction of tourist is robustly tied to Destination image, personal involvement, place attachment.

## C. Destination loyalty

Central to debate on the idea of the "Customer Loyalty" is the question of how the 'customer loyalty concept', and the often associated meaning and use of the word 'loyalty', are interpreted. Customer loyalty is defined as the dedication of the customer towards any brand or retailer. Loyal customers are committed. Retailers develops customer loyalty through better customer services, positioning, unique product, and database management (Levy, 2001). The term 'loyalty', within customer loyalty context, refers to the extent to which customers are intended to be a frequent purchaser in the future considering the given provider as the sole priority for any prospective transactions [69-71]. Moreover, identifying the factors that significantly influence customer loyalty has provoked a heated debate among marketing scholars and practitioners [72-74]. Indeed, customer loyalty is of central importance in developing the tailor-made market action strategies in all. Above all, there is a question of who is loyal customer? And how do

providers engage in strengthening customer loyalty per se? In response, the loyal customers can be clarified as those who wish to maintain the relationship [75, 76]. On the other hand, the providers, particularly service providers should make a great strike in terms of enhancing customer loyalty via providing complete satisfaction [77, 78], pleasing them, and last but not least setting up switching obstacles [79-81]. Indeed, within globally competitive market context and technology-oriented era, marketers should be equipped with efficient marketing weapons in order to meet their customers' expectations. As other geographical areas, Palestine is also not an It seems certain that the customer loyalty is of central importance in organizations considering as the best intangible assets. Unquestionably, Managing and building a reliable customer relationship can be beneficial. There is empirical evidence that customer loyalty is known as a source of competitive advantage as well as it has an explicit potential of Since the customer loyalty is defined as maintaining a relationship differentiation [82]. considering frequent purchasing, then the firms are making a great strides in adopting a role of value creation facilitators so customers feel a willingness and motivation to engage themselves in the service [83]. An effective strategy with good forecasting may foster customer loyalty. Indeed, the odds of success increases as the customer relationship and subsequently the customer loyalty is maintained. Moreover, it has been stated that investing in increasing customer loyalty can promote the obtaining of a real competitive advantage [84]. To illustrate, loyal customers can be characterized as those who are more willing to pay for products and services as well as recommending the services to other prospective customers [85]. To conclude, they can generate more profit when the length of their relationship with the given provider increases [86]. According to the literature, there are two perceptions toward loyalty in all [87, 88] in which can be categorized as behavioral and attitudinal. To pinpoint, from behavioral vantage point, loyalty is perceived as a way of behaving considering repeated purchasing as a loyalty indicator [82]. On the other hand, from attitudinal perspective, it is perceived as a personal attitude encompassing various emotions which make up the loyalty of customers toward a typical retailer, a product or a service [82]. There is empirical evidence that the customer loyalty might be influenced by both levels of trust and commitment [59]. For example, research uncovers that when there is a consistently competent service, the level of trust increases substantially and consequently leads to long-lasting relationship [89]. Furthermore, the commitment is of central importance in constructing customer loyalty [90]. Recently, the crucial role of customer loyalty has been scrutinized via customer relationship management (CRM) in which it has stated that when a perceived brand image is high, the indirect influence of customer satisfaction on customer loyalty via CRM quality is stronger [59]. Tourist loyalty indicators encompassing; efficiency, service quality, social value, play, aesthetics, perceived monetary cost, perceived risk, time & effort spent and perceived value [91]. Moreover, the level of loyalty of tourist can be affected by Cognitive image of natural resources, cognitive image of service quality, cognitive image entertainment and affective image [66]. All in all, Tourist loyalty relates to tourist satisfaction. Tourist satisfaction and loyalty are two sides of the same coin [4]. Therefore, destinations can be seen as products and tourists can visit them again or recommend them to other potential tourists, thereby, destination loyalty as the level of tourists' perception of a destination as a good place, occurred when they would recommend to others [92].

# D. Destination image

Destination image is of importance in tourism research spheres and has been defined as an expression of knowledge, impressions, prejudices, imaginations and emotional thoughts an individual has of a specific place [93]. Destination image encompasses organic image, shaped by individual's experiences and induced image, shaped by induced information from external sources such as promotion and advertising [94]. Moreover, cognitive image is related to destination image in which refers to beliefs, impressions, ideas, perceptions and knowledge [95]. To that end, image depends on evaluation of services and products [96] which ascribes to various activities and attractions within destination per se [97]. Factors influencing the tourist's perceived image is depicted in figure 2.

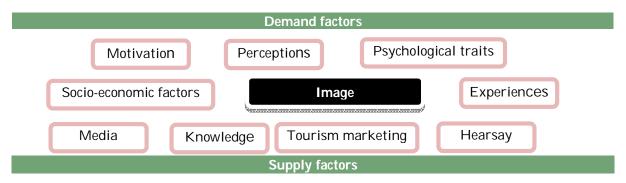


FIGURE 2. FACTORS INFLUENCING TOURISTS PERCEIVED IMAGE [98]

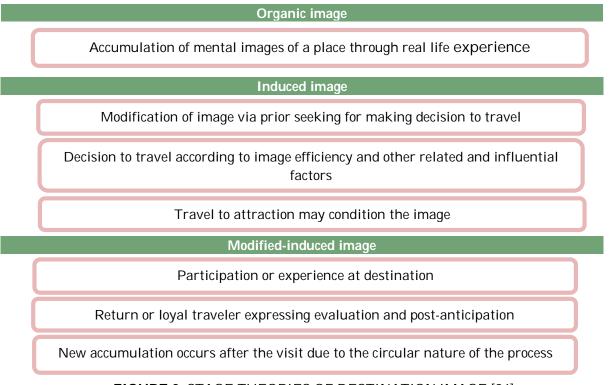


FIGURE 3. STAGE THEORIES OF DESTINATION IMAGE [94]

There is strong theory within destination image, namely stage theory in which is stated that image held by potential visitors, non-visitors and loyal visitors will be differed [94]. Figure 3 schematically exhibits the stage theory of destination image.

# I. CONCLUSION

This study aims at developing a holistically conceptual framework of how IMC can play a main role in destination loyalty considering tourist perception, destination image, satisfaction and often related attributes. Following schematic system perception uncovers the underlying factors which are most ought to within tourism sphere. See figure 4.

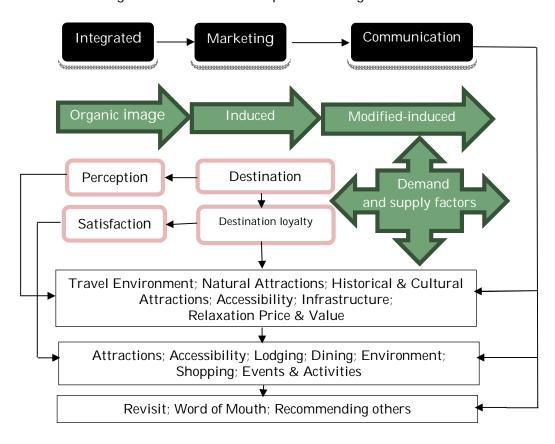


FIGURE 4. HOLISTIC CONCEPTUAL FRAMEWORK

Analyzing the crucial factors such as tourist perception, destination image, tourist satisfaction and destination loyalty along with IMCs' conceptual theories and cannons provide insight in the creation of destination image and in further stage tourist loyalty. The holistic conceptual framework is developed within this research endeavor. The conceptual framework is articulated as one might hope based on IMC factors and pre trip image, post trip image, destination image, tourist satisfaction and destination loyalty comprising tourist loyalty and how each one of them can be an advertising channel. Therefore, the odds of success will be increased within tourism marketing context. This research will open a new horizon considering how IMC and its often

related interpretations can pave the way toward having a universal tourist hub The future direction for this research intends to be how these factors can mutually influence each other and also which model could be proposed and be validated.

#### **ACKNOWLEDGMENT**

This research has been conducted with collaboration of laboratory of tourism, territorial and institutions of University of Ghardaia, Algeria and M.E.C.A.S Laboratory, University of Tlemcen, Algeria.

#### **REFERENCES**

- [1] Coban, S., The effects of the Image of Destination on Tourist Satisfaction and Loyalty: The case of Cappadocia. European Journal of Social Sciences, 2012. 29(2): p. 222-232.
- [2] Hartl, A., Developing marketing strategies for tourism destinations in peripheral areas of of Europe: the case of Bornholm the case of Bornholm. 2002, Bournemouth University.
- [3] Getz, D., et al., *Critical success factors for wine tourism*. International Journal of Wine Marketing, 1999. 11(3): p. 20-43.
- [4] Chi, C.G.-Q. and H. Qu, Examining the structural relationships of destination image, tourist satisfaction and destination loyalty: An integrated approach. Tourism management, 2008. 29(4): p. 624-636.
- [5] Hossain, M.E., *An investigation on tourism consumers' choice behavior towards tour destination loyalty.* 2012: Curtin University.
- [6] Oppermann, M., Tourism destination loyalty. Journal of travel research, 2000. 39(1): p. 78-84.
- [7] Cornelissen, J.P. and A.R. Lock, *The appeal of integration: managing communications in modern organisations*. Marketing Intelligence & Planning, 2001. 19(6): p. 425-431.
- [8] Grove, S.J., L. Carlson, and M.J. Dorsch, *Comparing the application of integrated marketing communication (IMC) in magazine ads across product type and time*. Journal of Advertising, 2007. 36(1): p. 37-54.
- [9] Shimp, T, *Integrated marketing promotions in advertising and promotion*. 2007, Mason, OH: Thompson South-Western.
- [10] Šerić, M. and I. Gil-Saura, Integrated marketing communications and information and communication technology in the hotel sector: An analysis of their use and development in Dalmatian first-class and luxury hotels. Journal of Retail & Leisure Property, 2011. 9(5): p. 401-414.
- [11] Tiwsakul, R.A., *Marketing Communications: A European Perspectives*. Tourism and Hospitality Research, 2007. 7(3-4): p. 292-293.
- [12] Gurau, C., *Integrated online marketing communication: implementation and management.* Journal of communication management, 2008. 12(2): p. 169-184.
- [13] Kitchen, P.J. and D.E. Schultz, *IMC: New horizon/false dawn for a marketplace in turmoil?* Journal of Marketing Communications, 2009. 15(2-3): p. 197-204.

www.elvedit.com 11

- [14] Reid, M., S. Wearing, and G. Croy, *Marketing of Protected Areas as a Tool to Influence Visitors' Pre-visit Decisions.* 2008: CRC for Sustainable Tourism Pty Ltd.
- [15] Butler, P. and J. Peppard, *Consumer purchasing on the Internet: Processes and prospects.* European management journal, 1998. 16(5): p. 600-610.
- [16] Kotler, P. and K. Keller, Marketing management, 14th edition. 2011: Prentice Hall.
- [17] Stern, B.B., A revised communication model for advertising: Multiple dimensions of the source, the message, and the recipient. Journal of Advertising, 1994. 23(2): p. 5-15.
- [18] Duncan, T. and S.E. Moriarty, *A communication-based marketing model for managing relationships*. The Journal of marketing, 1998: p. 1-13.
- [19] Vakratsas, D. and T. Ambler, *How advertising works: what do we really know?* The Journal of Marketing, 1999: p. 26-43.
- [20] Strong, E.K., *The psychology of selling and advertising.* 1925: McGraw-Hill book Company, Incorporated.
- [21] Lavidge, R.J. and G.A. Steiner, *A model for predictive measurements of advertising effectiveness*. Advertising & Society Review, 2000. 1(1).
- [22] Rogers, E.M., Diffusion of innovations. 2010: Simon and Schuster.
- [23] Kotler, B.P., *Risk of predation and the structure of desert rodent communities*. Ecology, 1984. 65(3): p. 689-701.
- [24] Kerr, G., et al., *An inside-out approach to integrated marketing communication: An international analysis.* International Journal of Advertising, 2008. 27(4): p. 511-548.
- [25] Schultz, D.E., *Integrated marketing communications*. Journal of Promotion Management, 1992. 1(1): p. 99-104.
- [26] Keegan, W., S. Moriarty, and T. Duncan, *Marketing, Branding*. 1992, Prentice Hall, New Jersey.
- [27] Kotler, P., Marketing Places Europe. 1999: Financial Times Prentice Hall.
- [28] Duncan, T.R., *IMC: Using advertising and promotion to build brands.* 2002: McGraw-Hill Companies.
- [29] Schultz, D. and H. Schultz, *IMC*, the next generation: five steps for delivering value and measuring returns using marketing communication. 2003: McGraw Hill Professional.
- [30] Kliatchko, J., *Towards a new definition of integrated marketing communications (IMC)*. International Journal of Advertising, 2005. 24(1): p. 7-34.
- [31] Kitchen, P.J., et al., *The emergence of IMC: a theoretical perspective*. Journal of advertising research, 2004. 44(01): p. 19-30.
- [32] Gil Saura, I., A. Cervera Taulet, and M. Frasquet del Toro, *Empleo de TIC y efectos relacionales* en la cadena logística. 2007.
- [33] Kulluvaara, C. and J. Tornberg, *Integrated marketing communication and tourism: A case study of Ice hotel* AB. 2003.
- [34] Skinner, H., Wish you were here? Some problems associated with integrating marketing communications when promoting place brands. Place Branding, 2005. 1(3): p. 299-315.
- [35] McGrath, J.M., A pilot study testing aspects of the integrated marketing communications concept. Journal of Marketing Communications, 2005. 11(3): p. 191-214.
- [36] Elliott, R. and C. Boshoff, *The influence of business orientations in small tourism businesses on the success of integrated marketing communication.* Management Dynamics, 2008. 17(4): p. 32.
- [37] Wang, Y.J., C. Wu, and J. Yuan, *The role of integrated marketing communications (IMC) on heritage destination visitations*. Journal of Quality Assurance in Hospitality & Tourism, 2009. 10(3): p. 218-231.

- [38] Kozak, M. and M. Rimmington, *Tourist satisfaction with Mallorca, Spain, as an off-season holiday destination*. Journal of travel research, 2000. 38(3): p. 260-269.
- [39] Howard, J.A. and J.N. Sheth, *The theory of buyer behavior*. Vol. 14. 1969: Wiley New York.
- [40] Hunt, H.K., Conceptualization and measurement of consumer satisfaction and dissatisfaction. 1977: Marketing Science Institute.
- [41] Westbrook, R.A., *Intrapersonal affective influences on consumer satisfaction with products.* Journal of consumer research, 1980: p. 49-54.
- [42] Oliver, R.L., A cognitive model of the antecedents and consequences of satisfaction decisions. Journal of marketing research, 1980: p. 460-469.
- [43] Orel, F.D. and A. Kara, Supermarket self-checkout service quality, customer satisfaction, and loyalty: Empirical evidence from an emerging market. Journal of Retailing and Consumer Services, 2014. 21(2): p. 118-129.
- [44] Krystallis, A. and P. Chrysochou, *The effects of service brand dimensions on brand loyalty*. Journal of Retailing and Consumer Services, 2014. 21(2): p. 139-147.
- [45] Hansemark, O.C. and M. Albinsson, *Customer satisfaction and retention: the experiences of individual employees*. Managing Service Quality: An International Journal, 2004. 14(1): p. 40-57.
- [46] Oliver, R.L., Whence consumer loyalty? the Journal of Marketing, 1999: p. 33-44.
- [47] Cronin Jr, J.J. and S.A. Taylor, *Measuring service quality: a reexamination and extension*. The journal of marketing, 1992: p. 55-68.
- [48] Antón, C., C. Camarero, and M. Carrero, *The mediating effect of satisfaction on consumers' switching intention*. Psychology & Marketing, 2007. 24(6): p. 511-538.
- [49] Bogomolova, S., *Life after death? Analyzing post-defection consumer brand equity.* Journal of Business Research, 2010. 63(11): p. 1135-1141.
- [50] Ciavolino, E. and J.J. Dahlgaard, *ECSI–customer satisfaction modelling and analysis: a case study.* Total Quality Management, 2007. 18(5): p. 545-554.
- [51] Seiders, K., et al., *Do satisfied customers buy more? Examining moderating influences in a retailing context.* Journal of Marketing, 2005. 69(4): p. 26-43.
- [52] Zeithaml, V.A., L.L. Berry, and A. Parasuraman, *The behavioral consequences of service quality*. the Journal of Marketing, 1996: p. 31-46.
- [53] Mittal, V., P. Kumar, and M. Tsiros, *Attribute-level performance, satisfaction, and behavioral intentions over time: a consumption-system approach*. The Journal of Marketing, 1999: p. 88-101
- [54] Oliver, R.L., Whence consumer loyalty? Journal of marketing, 1999. 63: p. 33-44.
- [55] Lam, S.Y., et al., *Customer value, satisfaction, loyalty, and switching costs: an illustration from a business-to-business service context.* Journal of the academy of marketing science, 2004. 32(3): p. 293-311.
- [56] Voss, G.B., A. Parasuraman, and D. Grewal, *The roles of price, performance, and expectations in determining satisfaction in service exchanges.* The Journal of Marketing, 1998: p. 46-61.
- [57] Heskett, J.L. and L. Schlesinger, *Putting the service-profit chain to work*. Harvard business review, 1994. 72(2): p. 164-174.
- [58] Storbacka, K., T. Strandvik, and C. Grönroos, *Managing customer relationships for profit: the dynamics of relationship quality.* International journal of service industry management, 1994. 5(5): p. 21-38.

Copyright © 2012 Helvetic Editions LTD - All Rights Reserved www.elvedit.com

- [59] Nyadzayo, M.W. and S. Khajehzadeh, *The antecedents of customer loyalty: A moderated mediation model of customer relationship management quality and brand image.* Journal of Retailing and Consumer Services, 2016. 30: p. 262-270.
- [60] Chen, C.-F. and D. Tsai, *How destination image and evaluative factors affect behavioral intentions?* Tourism management, 2007. 28(4): p. 1115-1122.
- [61] Slater, S.F. and J.C. Narver, *Market orientation, customer value, and superior performance.* Business horizons, 1994. 37(2): p. 22-28.
- [62] Vargo, S.L. and R.F. Lusch, *Evolving to a new dominant logic for marketing*. Journal of marketing, 2004. 68(1): p. 1-17.
- [63] Leroi-Werelds, S., et al., Assessing the value of commonly used methods for measuring customer value: a multi-setting empirical study. Journal of the Academy of Marketing Science, 2014. 42(4): p. 430-451.
- [64] Wang, Y., et al., An integrated framework for customer value and customer-relationship-management performance: a customer-based perspective from China. Managing Service Quality: An International Journal, 2004. 14(2/3): p. 169-182.
- [65] Cronin, J.J., M.K. Brady, and G.T.M. Hult, *Assessing the effects of quality, value, and customer satisfaction on consumer behavioral intentions in service environments.* Journal of retailing, 2000. 76(2): p. 193-218.
- [66] Hernández-Lobato, L., et al., *Tourism destination image, satisfaction and loyalty: a study in Ixtapa-Zihuatanejo, Mexico.* Tourism geographies, 2006. 8(4): p. 343-358.
- [67] Gursoy, D. and C.G. Chi, *Travelers' information search behavior*. Handbook of hospitality marketing management, 2008. 266.
- [68] Prayag, G., *Image, satisfaction and loyalty—The case of Cape Town.* Anatolia, 2008. 19(2): p. 205-224.
- [69] Colgate, M., et al., *Back from the brink: Why customers stay.* Journal of Service Research, 2007. 9(3): p. 211-228.
- [70] Tsai, H.T., et al., Why online customers remain with a particular retailer: An integrative model and empirical evidence. Psychology & Marketing, 2006. 23(5): p. 447-464.
- [71] Woisetschläger, D.M., P. Lentz, and H. Evanschitzky, *How habits, social ties, and economic switching barriers affect customer loyalty in contractual service settings.* Journal of Business Research, 2011. 64(8): p. 800-808.
- [72] Bendapudi, N. and L.L. Berry, *Customers' motivations for maintaining relationships with service providers*. Journal of retailing, 1997. 73(1): p. 15-37.
- [73] Dick, A.S. and K. Basu, *Customer loyalty: toward an integrated conceptual framework.* Journal of the academy of marketing science, 1994. 22(2): p. 99-113.
- [74] Gustafsson, A., M.D. Johnson, and I. Roos, *The effects of customer satisfaction, relationship commitment dimensions, and triggers on customer retention.* Journal of marketing, 2005. 69(4): p. 210-218.
- [75] Fuentes-Blasco, M., et al., *Measuring the antecedents of e-loyalty and the effect of switching costs on website.* The Service Industries Journal, 2010. 30(11): p. 1837-1852.
- [76] Yang, Z. and R.T. Peterson, *Customer perceived value, satisfaction, and loyalty: The role of switching costs.* Psychology & Marketing, 2004. 21(10): p. 799-822.
- [77] Balabanis, G., N. Reynolds, and A. Simintiras, *Bases of e-store loyalty: Perceived switching barriers and satisfaction*. Journal of Business Research, 2006. 59(2): p. 214-224.

- [78] Srinivasan, S.S., R. Anderson, and K. Ponnavolu, *Customer loyalty in e-commerce: an exploration of its antecedents and consequences*. Journal of retailing, 2002. 78(1): p. 41-50.
- [79] Bansal, H.S. and S.F. Taylor, *Investigating interactive effects in the theory of planned behavior in a service* provider switching context. Psychology & Marketing, 2002. 19(5): p. 407-425.
- [80] Burnham, T.A., J.K. Frels, and V. Mahajan, *Consumer switching costs: a typology, antecedents, and consequences.* Journal of the Academy of Marketing Science, 2003. 31(2): p. 109-126.
- [81] Meuter, M.L., et al., *The influence of technology anxiety on consumer use and experiences with self-service technologies.* Journal of Business Research, 2003. 56(11): p. 899-906.
- [82] Cossío-Silva, F.-J., et al., *Value co-creation and customer loyalty*. Journal of Business Research, 2015.
- [83] Payne, A.F., K. Storbacka, and P. Frow, *Managing the co-creation of value*. Journal of the academy of marketing science, 2008. 36(1): p. 83-96.
- [84] Bharadwaj, S.G., P.R. Varadarajan, and J. Fahy. Sustainable Competitive Advantage in Service Industries: A Conceptual Model and Research Propositions. in Proceedings of the 1992 Academy of Marketing Science (AMS) Annual Conference. 2015. Springer International Publishing.
- [85] Gee, R., G. Coates, and M. Nicholson, *Understanding and profitably managing customer loyalty*. Marketing Intelligence & Planning, 2008. 26(4): p. 359-374.
- [86] Reichheld, F.F., Loyalty-based management. Harvard business review, 1992. 71(2): p. 64-73.
- [87] Baloglu, S., *Dimensions of customer loyalty: Separating friends from well wishers.* The Cornell Hotel and Restaurant Administration Quarterly, 2002. 43(1): p. 47-59.
- [88] Kumar, V., D. Shah, and R. Venkatesan, *Managing retailer profitability—one customer at a time!* Journal of Retailing, 2006. 82(4): p. 277-294.
- [89] Balaji, M., *Investing in customer loyalty: the moderating role of relational characteristics.* Service Business, 2015. 9(1): p. 17-40.
- [90] Hur, W.-M., H.K. Kim, and H. Kim, *Investigation of the relationship between service values and loyalty behaviors under high commitment*. Service Business, 2013. 7(1): p. 103-119.
- [91] Gallarza, M.G. and I.G. Saura, *Value dimensions, perceived value, satisfaction and loyalty: an investigation of university students' travel behaviour.* Tourism management, 2006. 27(3): p. 437-452.
- [92] Chen, J.S. and D. Gursoy, *An investigation of tourists' destination loyalty and preferences.* International Journal of Contemporary Hospitality Management, 2001. 13(2): p. 79-85.
- [93] Lawson, F. and M. Baud-Bovy, *Tourism and recreation development*, a handbook of physical planning., 1977.
- [94] Gunn, C., Vacationscape: *Designing Tourist Regions. Austin*: Bureau of Business Research. 1988 Tourism Planning. 1972, New York: Taylor and Francis.
- [95] Crompton, J.L., An assessment of the image of Mexico as a vacation destination and the influence of geographical location upon that image. Journal of travel research, 1979. 17(4): p. 18-23.
- [96] Mazursky, D. and J. Jacoby, *Exploring the development of store images*. Journal of retailing, 1986. 62(2): p. 145-165.
- [97] Gartner, W.C., *Temporal influences on image change*. Annals of Tourism research, 1986. 13(4): p. 635-644.
- [98] Stabler, M.J., *The image of destination regions: theoretical and empirical aspects.* Marketing in the tourism industry, 1988: p. 133-161.

## **AUTHORS' BIOGRAPHY**



**Abderrahim Chenini**, an Assistant Professor at college of economic, business and Management Science University of Ghardaia. -Algeria- His research interests include; Service Marketing, Branding, Integrated Marketing Communication, Tourism Marketing.

Email: abd83.chenini@yahoo.fr abderahimchenini@gmail.com chenini@univ-ghardaia.dz

**Nasr-Eddine Cherif**, a Professor at college of economic, business and Management science, His research interests include, Service and International Marketing, Communication Marketing, Analyse and Evaluation the Projects, Head team of Marketing Communication, in M.E.C.A.S Laboratory, Université of Tlemcen -Algeria-

Email: cherif\_nasradine@yahoo.fr